

IDP PROCESS PLAN PROGRAMME – 2013/14

PHASE	ACTION	RESPONSIBLE PERSON	TIME FRAME
PRE-PLANNING	Reconstitution of the IDP forum <i>-(Advert)</i> <i>-Registration of interest</i>	IDP Officer	01/08/2013 From date of advert till 30/09/2013
	Community <i>-Notice of intention to review IDP</i>	IDP Officer	01/08/2013
	Mayoral Committee for endorsement by Council <i>-Adoption of Process Plan</i>	Mayor	30/07/2013
1. ANALYSIS	Commencing Analysis <i>-Desk top analysis</i>	IDP Officer/MM	01/08/2013 onwards
	Ward <i>-Revision of Stakeholder priorities</i>	Ward Councillors	02/09/2013 to 30/09/2013
	Status quo <i>Verification of service levels with Municipal Data</i>	IDP Manager and Managers	29/07/2013 to 30/08/2013
	IDP rep forum <i>-Launch IDP Representative forum</i> <i>To outline terms of reference, explain process and reflect on progress</i>	Mayor	11/09/2013 CRADOCK
PHASE	ACTION	RESPONSIBLE PERSON	TIME FRAME

2. STRATEGIES	Mayoral Comm <i>-review of priorities, objectives and strategies approach</i>	IDP Manager	10/10/2013
	IDP rep forum <i>-workshop on priorities, objectives and strategies with envisaged projects</i>	Mayor	15/10/2013 MIDDELBURG
3. PROJECTS	Tech Task Team <i>-Assessment of envisaged projects</i>	All Managers	From 21/11/2013
	Special Program <i>-identify critical projects for the financial year</i>	SPU Officer	23/11/2013
	Steering Comm <i>-identify critical projects for the financial year (Mayoral meeting)</i>	IDP Manager/ IDP Officer	26/11/2013

PHASE	ACTION	RESPONSIBLE PERSON	TIME FRAME
3. PROJECTS	IDP rep forum <i>-Discussion on projects</i> <i>-Identification of key projects in each KPA, and KPI's</i>	Mayor	06/12/2013 CRADOCK
	Tech Task Team -refine projects	All Managers	from 26/11/2013
	Consultations with other relevant stakeholders		17 January 2014
REPORT	IDP rep forum <i>-Mid Year Performance Report</i>	Mayor	04/02/2014 MIDDELBURG
4. ALIGNMENT	Sector Depts. <i>-Briefing or communicating existing projects for possible incorporation in their programmes</i>	IDP Manager	continuous

PHASE	ACTION	RESPONSIBLE PERSON	TIME FRAME
5. APPROVAL	IDP representative forum <i>-Present reviewed IDP</i>	Mayor	11/03/2014 CRADOCK
	Adoption by Council of <i>-Draft IDP and Budget</i>	Mayor	25/03/2014
	Tabling for Adoption of <i>-Final IDP and Budget</i>	Mayor	30/05/2014
REPORTS	IDP Forum <i>-3rd quarter Performance report</i>	Mayor	15/04/2014

PHASE	ACTION	RESPONSIBLE PERSON	TIME FRAME
PERFORMANCE MANAGEMENT SYSTEM	SDBIP - Drafting of SDBIP	Municipal Manager	11/03/2014
	DRAFT SDBIP - Submission for consideration by council	Municipal Manager	17/06/2014
	FINAL SDBIP -Approval within 28 days after approval of IDP and Budget	Mayor	27/06/2014
	Performance Agreements -signing by MM and direct reports to MM	MM	31/07/2013
	Publicising SDBIP & Performance Agreements	MM	01/08/2014

1.1.1 BUDGET

A provision of R150 000 for the current IDP review

SECTION A:

EXECUTIVE SUMMARY

The IDP is the Inxuba Yethemba Municipality's strategic plan, that informs municipal decision-making as well as all the business processes of the Municipality . The IDP must inform the Municipality's financial and institutional planning and most importantly , the drafting of the annual budget . The IDP process and the Budget process are two distinct but integrally linked processes which must be coordinated to ensure that the IDP and budget related policies and the tabled budget are mutually consistent and credible. The IDP process addresses internal and external circumstances that impact on the priority issues, objectives, strategies, projects and programs of integrated planning.

A1. Inxuba Yethemba in context

Inxuba Yethemba Municipality is situated in the Chris Hani District Municipality in the Eastern Cape Province. It is approximately 240km north of Nelson Mandela Metro. It is comprised of the former Middelburg EC and Cradock Local and Rural councils with their urban centres situated 100km apart. Cradock consists of suburb of Cradock, Lingelihle and Michausdal communities, whilst Middelburg has the Middelburg suburb with Kwanonzame Lusaka, and Midros communities.

The two urban centres of Cradock and Middelburg are fairly similar with well developed CBD's and fair infrastructure whilst a lot still needs to be done in the former previously disadvantaged communities. The rural areas of both towns are mostly commercial farms, with small settlements in rural areas of Fish River, Mortimer and Rosmead.

The N10 National Road which is the vital economic link between Port Elizabeth and the North runs through Cradock and skirts Middelburg. The economy of the area is largely based on agriculture and tourism with small and medium enterprises, formal sector like government departments and finance and commercial institutions.

A2. The challenges we face

As in most municipalities IDP's the challenges faced relate to socio economic, economic, basic infrastructure, spatial and housing issues as well as social facilities and services.

The key issues some of which are likely to have a fundamental effect on the long-term economic viability are

- lack of proper and up to standard roads infrastructure and storm water channeling
- Dilapidated bulk and water network infrastructure
- Limited capacity of water and waste water treatment plants
- Unsustainable and unpredictable water source for Middelburg unit
- Ageing electricity infrastructure in general and in particular limited capacity of power for future business development in Cradock unit.
- Inadequate street lighting with some areas requiring high masts lights
- Lack of serviced plots for medium and high cost housing development.
- Availability of land for potential development of Emerging farmers and cooperatives
- Land release to facilitate development and create sustainable livelihoods by parastatals such as Transnet
- The HIV/AIDS pandemic and it s impact on local demographics
- Lack of job opportunities creating great discontent amongst the youth

- Drug abuse with increased crime levels
- Insufficient revenue base due to high levels of poverty

A3. The opportunities we offer

- The N10 which is a vital economic link between Port Elizabeth and the North runs through the municipality
- Huge tourism potential exists in the municipality

The tourism sector plan of the municipality due for revision reflects the following contribution of tourism to the local economy

- R20.1m in direct tourism spent
- R52.2 m contribution to the GDP by the tourism economy
- R76.2m total economic activity generated by tourism (i.e. total demand)
- supports 137 jobs in the tourism industry
- Attractive sites worth visiting such as amongst others
 - Olive Schreiner Museum
 - Fish River Museum with Cradock 4 Gallery
 - Middelburg 3 memorial site
 - Vusubuntu Cultural Village
 - Egg Rock
 - Cradock 4 Garden of Remembrance
- An indelible mark left by struggle stalwarts and historical sites that are nationally recognised makes it a compelling place to visit
- The pristine Karoo environment
- abundance of labour including semi skilled to skilled labour
- The Inxuba River running through the underutilised Industrial Area offers opportunities for industry development
- Agriculture offers a huge potential in the area and a lot of spin offs through beneficiation can be derived from it
- The pending Sugar Beet (Bio-fuel) project will offer a lot of other opportunities in other sectors, amongst others
 - Transport
 - Accommodation/ Housing
 - Beneficiation spin offs etc.
- Shale gas fracking will also offer positive benefits should it be successful
- Schools with a history of good results
- Sporting facilities of high standard eg. Cradock stadium with a tartan track for athletics which is currently the only one in CHDM area.
- Canoeing opportunity in the Great Fish River

A4. Strategies for improvement

To address the challenges we face and to maximise on the opportunities within Inxuba Yethemba the strategies in IDP should specifically highlight the following strategic thrusts to which all Municipal plans should contribute:

- improve administrative capacity and governance
- institutional transformation
- change management
- Skills audit and clear plan of skills development
- enhanced and meaningful community participation
- emphasis to be on ward based planning

- promote sound labour relations
- preserving and protecting the natural environment
- hands on approach on HIV/AIDS combating
- promotion of safety and security
- provision and maintenance of social amenities
- focussed approach on disaster management
- promote social coherence
- introducing incentives that attract development initiatives
- establishing and promoting PPPs.
- promotion of SMME's
- forging closer links and cooperation with business forum of IYM
- establishing cooperatives to maximise economic opportunities
- promoting integrated tourism development
- land acquisition for agriculture and sustainable human settlement
- infrastructure development and maintenance with particular emphasis on
 - roads
 - electricity
 - storm water drainage
 - water
 - sanitation
- infrastructure master plans
- dedicated focus on special groups
- Ensuring sustainable livelihoods through the integrated development of all the assets of the municipality, such as human capital, social capital, natural capital, physical capital, financial capital and political capital

A5. Future Development of the municipality

The future development of the Inxuba Yethemba municipality can best be focussed on the following perspective:

Its character and personality

Inxuba Yethemba is an area of typical Karoo tranquillity with its scenic beauty and strong developmental contrasts. As a potential and growing tourist destination, it needs to make a visual and aesthetic impact on all passers by who will remember it as a place and an experience to enjoy.

Its comparative advantage

- The N10 which is a vital economic link between Port Elizabeth and the North runs through the municipality
- The R61 is a major route from the Western Cape to the former Transkei area and provides retails with guaranteed source of revenue during holidays

Its products and target markets

The municipality has agricultural products which if they are processed and beneficiated locally could boost the local economy and create job opportunities thus reducing poverty and unemployment.

A6. Development of the IDP

The IDP was developed in accordance with a Process Plan and public participation process as indicated by IDP forums and councillors ward committee meetings although these were not followed to the latter.

A7. Provincial IDP Assessments

The comments of the IDP assessments as well as gaps in the in plans or non availability of some of them were tabled in council with the relevant departments required to take the necessary steps to address the matters.

The assessment results provide an improvement over the financial years as reflected in the table below.

KPA	RATING 2010/11	RATING 2011/12	RATING 2012/13	RATING 2013/14
Spatial Development Framework	Low	High	High	High
Service Delivery	Medium	Medium	Medium	Medium
Financial Viability	Low	Medium	Medium	Medium
Local Economic Development	Medium	Medium	Medium	High
Good Governance and Public Participation	Medium	High	High	High
Institutional Arrangements	Medium	Low	Medium	High
Overall Rating	Medium	High	Medium	High

There has been an improvement in Local Economic Development and Institutional arrangements KPAs as compared to the previous assessment, whilst Service Delivery and Financial Viability did not show any improvement for the past 2 years. More emphasis has been placed on these KPAs to ensure improvement as per MEC assessment recommendations.

IDP progress reports are covered in quarterly performance reports of the departments.

As an overview on implementation of previous IDP as indicated above quarterly reports were presented in each standing committee meeting and performance review done on the Mid Year report. It can be mentioned that the performance is improving and quarterly reviews will be done to provide feedback to Managers on areas identified not to be given the necessary attention.

Whilst sector department's participation was better in previous years it was not as impressive in the current review. As a result except for Agriculture no sector specific projects were submitted for the 2014/15 financial years by the sector departments.

A8. Auditor General Report and findings

The municipality received a disclaimer opinion for the 2012/13 financial year: The Auditor General Findings and Action Plan to address the findings are provided as Appendix 1. The progress on implementation of Action Plan is reported monthly to the mayoral committee and quarterly to council.

A9. Financial position and Implications

The municipality has an extremely low revenue base because of high poverty levels. This has serious implications of being able to provide services on a sustainable basis. Maintenance of infrastructure and fleet is a serious challenge. The limited improvement or provision of new infrastructure can only be provided through grants such as MIG. The new formula on equitable share is definitely not favourable for the municipality. Whilst some if not most municipalities have seen an increase in their share the opposite is true for Inxuba Yethemba. The termination of Water Service Provision contract by Chris Hani District municipality as of the 30th June will have major negative effect on the revenue streams of Inxuba Yethemba and is a matter of serious concern.